# BARBICAN CENTRE BOARD

# Wednesday, 17 May 2023

Minutes of the meeting of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 17 May 2023 at 11.00 am

#### Present

#### Members:

Tom Sleigh (Chair) Alderman Sir William Russell (Deputy Chairman) Tobi Ruth Adebekun (Deputy Chair) Deputy Randall Anderson Tijs Broeke Zulum Elumogo (External Member)

Mark Page (External Member) Jens Riegelsberger (External Member) Jane Roscoe (External Member) Despina Tstatsas (External Member) Alpa Raja

# In Attendance

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|----------------|--|--|--|--|
| Claire Spencer |  |  |  |  |
| Ren Dunleawy   |  |  |  |  |

| Claire Spencer                | - | CEO, Barbican Centre     |
|-------------------------------|---|--------------------------|
| Ben Dunleavy                  | - | Town Clerk's Department  |
| Nick Adams                    | - | Barbican Centre          |
| Udhay Bhakoo                  | - | Barbican Centre          |
| Cornell Farrell               | - | Barbican Centre          |
| Will Gompertz                 | - | Barbican Centre          |
| Natasha Harris                | - | Barbican Centre          |
| Ali Mirza                     | - | Barbican Centre          |
| Kehinde Haastrup-Olagunju jnr | - | Town Clerk's Department  |
| Peter Shadbolt                | - | Environment Department   |
| Sarah Wall                    | - | Chamberlain's Department |
|                               |   |                          |

#### 1. APOLOGIES

Members moved that Alderman Sir William Russell should the Chair for agenda items up to the election of a Chair at item 4.

Apologies for absence were received from Farmida Bi, Wendy Mead and Irem Yerdelen.

#### MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN 2. **RESPECT OF ITEMS ON THE AGENDA** There were none.

#### 3. ORDER OF THE COURT

The Board received the Order of the Court of Common Council dated 27 April 2023 for the Barbican Centre Board.

# 4. ELECTION OF A CHAIR

The Board proceeded to elect a Chair in accordance with Standing Order No. 29. Tom Sleigh, as the only Member expressing their willingness to serve, was therefore duly elected as Chair for the ensuing year and took the Chair.

RESOLVED, that – Tom Sleigh be elected Chair of the Barbican Centre Board for the ensuing year.

# 5. ELECTION OF DEPUTY CHAIRS

The Committee proceeded to elect a Deputy Chairman in accordance with Standing Order No. 30. Alderman Sir William Russell, as the only Member expressing their willingness to serve, was duly elected as Deputy Chairman for the ensuing year.

The Board proceeded to elect a Deputy Chair (External Member) in accordance with a convention adopted by the Board at its meeting on 24 March 2021. The Town Clerk advised that one expression of interest for the role of Deputy Chair (External Member) had been received. Tobi-Ruth Adebekun, as the only Member expressing their willingness to serve, was duly elected as Deputy Chair (External Member) for the ensuing year.

RESOLVED, that – Alderman Sir William Russell and Tobi-Ruth Adebekun be elected as Deputy Chairman and Deputy Chair (External Member) for the ensuing year

# 6. **BOARD MINUTES**

The public note and non-public summary of the meeting held on 15 March 2023 were approved as a correct record.

# 7. \*MINUTES OF SUB-COMMITTEES

#### a. Finance and Risk Committee

The Chair of the Finance and Risk Committee provided Members with an update from the Committee meeting held on 10 May 2023.

# b. Nominations, Effectiveness and Inclusion Committee

The public minutes and non-public summary of the Nominations, Effectiveness and Inclusion Committee were noted.

# 8. APPOINTMENT OF SUB-COMMITTEES 2023/24

Members received a report of the Town Clerk relative to the appointment and composition of the Board's sub-committees for the ensuing year.

The Town Clerk informed Members of the expressions of the interest that had been received for positions on both sub-committees, and noted that the composition rules for the Finance and Risk Committee required Court Members to form a majority. Accordingly, the remaining vacancy on this Committee would need to be filled by a Court Member to meet this requirement, and the Town Clerk sought expressions of interest from eligible Members.

The Chair nominated Tijs Broeke as Chair for the Finance and Risk Committee.

The Board also agreed to amend the composition of the Nominations, Effectiveness and Inclusion Committee so that up to seven Members (Court or External) could sit on the Committee.

RESOLVED, that – Members:

- Approve the Terms of Reference of the Board's Sub-Committees;
- Approve the Composition of the Board's Sub-Committees;
- Appoint the Membership of the Finance and Risk Committee for the year ensuing as follows:
  - Tijs Broeke (Chair)
  - Tom Sleigh (Deputy Chair)
  - o Alderman Sir William Russell
  - Tobi Ruth Adebekun
  - Randall Anderson
  - Robert Glick (representing the Barbican Centre Trust)
  - o Mark Page
  - o Alpa Raja
- Appoint the Membership of the Nominations, Effectiveness and Inclusion Committee for the year ensuing as follows:
  - Tom Sleigh (Chair)
  - Tobi Ruth Adebekun (Deputy Chair)
  - Alderman Sir William Russell
  - Randall Anderson
  - o Zulum Elumogo
  - o Jens Riegelsberger
  - Jane Roscoe

#### 9. CEO REPORT BY THE BARBICAN'S DIRECTORS

Members received a report of the CEO, Barbican Centre, providing an update on the Centre's activities.

RESOLVED, that – Members note the report and endorse Management's approach to future activities.

#### 10. COMMUNICATIONS STRATEGY

Members received a report of the CEO, Barbican Centre, relative to the Barbican Centre's communications strategy.

A Member asked how the Barbican Centre's communications team worked with their colleagues from the wider City Corporation. Officers replied that they worked closely with their counterparts, including weekly meetings, and were always looking for ways to foster a wider sense of belonging to the City Corporation.

A Member requested that officers consider how to further involve the board in understanding the relationship between fundraising, audience development and communications.

A Member asked if officers could draft a 'key information' crib sheet for Board member's reference.

RESOLVED, that – the report be received and its contents noted.

#### 11. CREATIVE COLLABORATIONS - UPDATE ON BARBICAN FUTURES

Members received a report of the CEO, Barbican Centre, relative to the Barbican Futures project.

A Member requested that officers involve schools from the City of London Academy Trust in the creative curriculum.

RESOLVED, that - the report be received and its contents noted.

#### 12. \*CONCERT HALL SEATING (02800132)

Members received a report of the CEO, Barbican Centre relative to a project report on Concert Hall seating.

RESOLVED, that – the report be received and its contents noted.

13. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD** There were no questions.

# 14. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

Members received an update from the Head of Planning Policy on the Barbican Neighbourhood Plan, informing them that a group of Barbican and Golden Lane Estate residents had submitted an application for a neighbourhood area and neighbourhood form and providing information on the process and the City Corporation's legal requirements.

# 15. EXCLUSION OF THE PUBLIC

RESOLVED – That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

#### 16. NON-PUBLIC BOARD MINUTES

The non-public minutes of the meeting held on 15 March were approved as a correct record.

# 17. \*NON-PUBLIC MINUTES OF SUB-COMMITTEES

#### a. Finance and Risk Committee

The Chair of the Finance and Risk Committee provided Members with an update of the non-public business of the Committee meeting held on 10 May 2023.

#### b. Nominations, Effectiveness and Inclusion Committee

The non-public minutes of the Nominations, Effectiveness and Inclusion Committee were noted.

#### 18. CEO REPORT BY THE BARBICAN'S DIRECTORS

Members received a report of the CEO, Barbican Centre, providing an update on the Centre's activities.

#### 19. BARBICAN DEVELOPMENT BOARD REPORT

Members received a report of the CEO, Barbican Centre relative to Development at the Barbican Centre.

# 20. BARBICAN CENTRE STRATEGIC PLAN (DRAFT)

Members received a report of the CEO, Barbican Centre, relative to the draft strategic plan.

# 21. \*BARBICAN ART GALLERY CHILLER REPLACEMENT

Members received a report of the CEO, Barbican Centre relative to the chiller replacement project.

# 22. \*(CWP) CONCERT HALL STAGE RISERS

Members received a report of the CEO, Barbican Centre relative to the Concert Hall stage risers project.

# 23. \*CONTROVERSIAL PROGRAMMING RISK REGISTER

Members received a report of the CEO, Barbican Centre providing an update on the controversial programming risk register.

# 24. QUESTIONS RELATING TO THE WORK OF THE BOARD

There were no questions in the non-public session.

# 25. ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT

Officers provided Members with an update on the mitigation actions the Barbican Centre was undertaking in advance of planned strikes by Barbican Centre staff.

Members agreed to extend the meeting under Standing Order 40.

Members considered a late report related to Barbican Renewal under any other business.

#### a. Barbican Renewal - design development

Members received a joint report of the CEO, Barbican Centre and the City Surveyor relative to design development on the Barbican Renewal project.

#### 26. \*CONFIDENTIAL MINUTES OF SUB-COMMITTEES

# a. Confidential minutes of the Nominations, Effectiveness and Inclusion Committee

The confidential minutes of the Nominations, Effectiveness and Inclusion Committee were noted.

#### 27. CREATIVE COLLABORATIONS RESTRUCTURE

Members received a report of the CEO, Barbican Centre, relative to a restructure of Creative Collaborations.

The meeting ended at 1.05 pm

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Chair

Contact Officer: Ben Dunleavy ben.dunleavy@cityoflondon.gov.uk